

CITY OF COQUITLAM

# 2021 Business Plan

In Coquitlam, the path to achieving our vision rests on our five strategic goals.

## Mission

To serve the public interest through open, fair and accountable local government with a focus on leadership, innovation and community priorities and strengths.

## Vision for 2032

Coquitlam: Sustaining a high quality of life for current and future generations, where people choose to live, learn, work and play.

## City of Coquitlam COVID-19 Response and Recovery

**A** Community Support and Recovery Plan

Workforce Support

Enhanced Operational Planning and Service Delivery Reviews

Intergovernmental Relationships

Provincial Liaison

Emergency Operations Centre

Financial Planning

Enhanced Online Services

### Safe and Complete Neighbourhoods

- A** Burke Mountain Village Planning
- Southwest Housing Review
- səmiqwəʔelə Comprehensive Planning Process
- B** Four Corners Master Plan
- Partington Creek Neighbourhood Plan Density Review
- Housing Affordability Strategy Update
- Community Wildfire Resiliency Plan Update
- RCMP Mental Health Mobile Unit
- Hazel/Coy Neighbourhood Plan
- Metro Vancouver 2050 Regional Growth Strategy
- Regional Policing Initiatives
- C** City Centre Area Plan Initiatives
- Southwest Fire Protection Strategy
- RCMP Safe Place Initiative
- Heritage Management Strategy
- RCMP Strategic Plan Renewal
- Upper Pipeline Road Corridor Planning Overview

### Local Economy and Local Jobs

- A** Roadway and Streetscape Enhancement Program
- B** Fremont Connector
- Economic Development Strategy
- Rail Crossing Grade Separation Projects
- C** Property Tax Initiatives
- Cedar Drive Utility and Road Planning
- Cannabis Regulatory Framework
- Fortis BC Pipeline Impact Management
- Trans Mountain Pipeline Impact Management

### Healthy Community and Active Citizens

- A** Northeast Recreation Centre Planning
- Major Recreation and Cultural Facilities Road Map
- Place Maillardville Construction
- B** Sheffield Park
- Spani Pool Renewal Planning
- Buchanan Square Upgrades
- Coquitlam Crunch
- C** Town Centre Park Improvements
- Cottonwood Park
- CCAC Fitness Centre Expansion and Upgrade
- Sports Field Strategy Update
- Blue Mountain Park

### Sustainable Services, Environment and Infrastructure

- A** YMCA Facility
- Environmental Sustainability Plan
- Austin Works Yard Renewal
- BC Energy Step Code Initiatives
- B** Water Conservation Strategy
- Sydney Avenue Development Site (Burquitlam Lions)
- City Infrastructure Funding Strategy
- Coquitlam Metro Vancouver Water Projects
- Centennial Turf Field
- Burke Mountain Joint School/Park Site Planning
- C** Food Sector Liquid Waste Control Bylaw
- Brunette Interchange

### Excellence in City Governance

- A** Diversity, Equity and Inclusion
- B** Development Application Process Review
- DCC Bylaw Update
- Business Improvement Committee Work Plan
- Childcare Strategy
- C** Collective Bargaining
- Development Application Financial Review
- Corporate Communications Division Review
- Mass Timber Construction
- Community Engagement Strategy
- Long-Term Tax Strategy

## LEGEND

### Priorities:

- A Priority:** Initiatives that are most strongly supported as top priorities for the current year because they meet the majority of the following criteria:
  - considerable budget impact;
  - human resource effort;
  - significant Council or community interest;
  - dependence on external partners;
  - mandatory or legislated.
- B Priority:** Initiatives that are supported as priorities because they meet some of the above criteria, however, they may be deferred if circumstances throughout the year dictate.
- C Priority:** Initiatives that are important but may be deferred if time and resources are not available.

### Departments by Colour:

- City Manager/Deputy City Manager (includes Fire/Rescue)**
- Corporate Services**
- Engineering and Public Works**
- Finance, Lands and Police Services**
- Parks, Recreation, Culture and Facilities**
- Planning and Development**